January 24, 1922.

To the Committee on Reorganization and Consolidation of the
Boards and Agencies of the Presbyterian Church, U. S. A.

Rev. John Timothy Stone, D. D., Chairman

Gentlemen:

Accepting your invitation to prepare a statement setting forth the position of the Woman's Board of Home Missions on the question of the reorganization of the agencies of the church, we offer the following:

The only wish of the Woman's Board of Home Missions in any plan of reorganization is

(1) That the work that has been built up through many years shall be guarded.
(2) That the gifts which make this work possible shall not be lost to the church.
(3) That the permanent funds, annuity gifts and field property that have been accumulated should be conserved in accordance with the wishes of the many donors.

The Woman's Board of Home Missions having given careful thought to the method by which the above objects can best be attained, ~~the large~~ majority ~~of those present~~ expressed themselves as feeling that ~~the~~ separate Woman's Board should be continued. It was felt that as this Board has been in existence but six years as ~~a separate~~ agency ~~and it was felt that another~~ change in the method of administration would be unwise. The Woman's Board of Home Missions desires to emphasize the fact that women are generous givers through church offerings to the general Boards. They have, however, assumed a responsibility for twice giving; that is, for giving extra gifts through the local women's missionary societies, which gifts are transmitted through Presbyterial Treasurers to Woman's Boards at headquarters, said Boards having special responsibilities in the mission fields. These gifts total over three-quarters of a million dollars each year for the cause of Home Missions and the Woman's Board of Home Missions ~~feels that care should be taken~~ that these annual gifts should not be lost to the Presbyterian Church.

Should it be deemed wise, however, to organize a National Board which should present Home Missions in their entirety to the local church and to the agencies in these churches, it would be inevitable that the question of the future of women's missionary societies in the local churches would arise.

Assuming that a National Board of Home Missions would have in its membership an equitable proportion of women, it still remains a question whether the women of the church

(1) would give twice to one fund, or
(2) would add to their church offerings the amounts now given through the women's societies.

The fundamental question therefor is as to the place and work of women's societies in the local church. If these have completed their special service they should be given up, ~~but~~ the Woman's Board is not prepared to say that this is the case. They might become agencies for stimulating interest in missions and for the conduct of missionary education in the local church, but the Woman's Board feels that their present splendid vitality would soon cease if this should be their only function. It feels that only a definite and insistent financial responsibility can keep alive and stimulate these organizations. Holding this belief the Woman's Board of Home Missions suggests that should a National Board be organized there be included in its administration a Department of Woman's Work charged with the responsibility of promoting missionary interest among women's and young women's missionary societies and that to these there be assigned a certain part of the annual budget of the National Board with the special mission field assignments covered by said part of budget. The Woman's Board believes that under such a plan the present interest and the total gifts would be continued.

It has frequently been urged, and the plan is being tried out in some local churches, that the women's societies should be urged to give all their gifts through the church budget, the church returning a per cent thereof to the socieites. The difficulty in urging this plan ~~as a national one lies in the fac that so few churches have as yet adopted a budget system and insistence on this method would bring with it confusion~~, in addition to which is the fact that societies without direct financial responsibility tend to become lifeless agencies.

The present administration expenses of the Woman's Board of Home Missions are partially incurred by the work necessary for the organization and stimulation of local societies and should there be a Woman's Department under a National Board it would seem right that some per cent of the general administration expenses should be a tax against the gifts from the women's organizations.

It may legitimately be questioned as to what gain there would be by having a National Board of men and women if a definite Woman's Department were to be erected under this Board for the purpose of cultivating women's organizations as such. There seems to be a definite field where work could be unified.

(1) The promotion of Home Missions in the local church could be unified both in the planning and in presentation.

(2) All promotional work except that relating to women and young women's societies could be thoroughly unified; that is, such as relates to Sunday School, Y.P.S.C.E., Missionary education, literature, etc. most of which are now being promoted through two agencies.

(3) The Home Mission field would be considered as a unit by the general Board and the planning for ~~our~~ service ~~therein~~ would be a unified and single planning.

The Woman's Board of Home Missions recognizes that unified control of the field work would be of the greatest value. It does, however, recognize two difficulties inherent in some of the field administration as at present conducted.

(1) Some ~~Much~~ of the work done through the Board of Home Missions is under the specific administration of Home Mission committees of Presbyteries and distribution of Home Mission funds is made by such committees. The larger part of the funds expended by the Woman's Board of Home Missions are expended for enterprises which have not Presbyterial limitations, and are located in the smallest Presbyteries - "smallest" referring to numbers, not area. For example, a large school for Spanish-speaking boys located at Alburquerque, New Mexico, draws students not only from that state but

Block 2, Area.

from Arizona, Colorado and Texas as well. Would committees of Presbtery be ready to expend money assigned to those Presbyteries for students outside of their jurisdiction?

(2) As the work assigned to the Woman's Board of Home Missions is primarily educational and medical, the administration thereof from headquarters has been by those having specialized training and the people carrying on this work in the mission field are those who have been educated for the special work committeed to them; it might be difficult to have supervision and management vested in a group whose training had not prepared them for this responsibility. The Woman's Board of Home Missions would urge therefore that this question of the administration of certain large enterprises should be borne in mind in any adjustments.

Having considered the question of location either for a Woman's Board of Home Missions or for a Woman's Department of a National Board, it was felt that a geographical proximity to the Board of Home Missions was and would continue to be a definite necessity that ~~frequent and constant~~ cooperative work might be possible. At the same time consideration was given to the following fact:

That as the gifts which are the basis of the work done through the Woman's Board of Home Missions are received from Women's and Young Women's Missionary Societies and from Young People's Societies and that as the Woman's Board of Foreign Missions receives the gifts which make possible its work from the same agencies in the local church and as these two Boards are the only ones (except the Woman's Department of the Board of Missions for Freedmen) receiving funds from these sources it becomes apparent

(1) That as the two Woman's Boards cooperate in the cultivation of these local societies, it is desirable that they, or any agencies which might supersede them, should be located in the same city.

(2) That for promotional work among these local societies contributing to the work of the Woman's Boards, it is desirable that any regional adjustments that should be made should be the same for both the Woman's Boards.

(3) That the two Woman's Boards should bear the same relation to the two corresponding General Boards.

As there are increasingly new cooperative relations being established with other denominational and with interdenominational agencies most of which have headquarters in New York City, it was felt that that city would continue to be the most convenient place for ~~the locality~~ Headquarters of the Boards of Home Missions.

The Woman's Board of Home Missions wishes to place itself on record as being prepared to cooperate to the very fullest degree with your committee in bringing about such adjustments as will further the cause that is dear to all of us; it reitterates that it but wishes to assure the conservation of the splendid results of the efforts of those women who preceede the present group.

Respectfully submitted,

Woman's Board of Home Missions

~~By~~

~~President~~

(Duplicate Copy)

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April 25, 1922

JUN 13 1922

We have read with interest the ~~forecast~~ of the report of Dr. Stone's Committee to the coming General Assembly and especially that portion of it that deals with Missionary Education, indicating that Missionary Education will hereafter, if the report is adopted, be a coordinate department of the new Board of Christian Education.

We profess ourselves heartily in sympathy with these plans provided such relationship can be arranged between that Department and the Board of Foreign Missions and Church Extension as shall guarantee in program, in material and in personnel the vital missionary spirit which can only grow out of constant intimate connection with the Missionary Enterprise.

To this end we would suggest that there should be embodied in the plan a definite recognition of this dual relationship to Education and to the Missionary enterprise.

(Signed)

D. Carter Mililkin
Gertrude Schultz
Edwin E. White
John Bailey Kelly

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Duplicate

To the Committee on Reorganization and
Consolidation of the Boards and Agencies
of the Presbyterian Church, U. S. A.
Dr. John Timothy Stone, D. D., Chairman,
126 East Chestnut Street,
Chicago, Illinois.

May 4, 1922.

Gentlemen:-

The Woman's Board of Home Missions has been granted the privilege of reading the report of your committee as presented in the Blue Book, which carries on its cover the notice that these reports are still in the hands of the committees which prepared them. Therefore, having carefully considered this report, we feel it would not be improper to send this communication to your committee expressing some of the questions which have arisen in the minds of the Board.

As you will recall, the Woman's Board of Home Missions, in its communication of January 24th, 1922 placed itself on record, "as being prepared to cooperate to the very fullest degree with your committee in bringing about such adjustments as will further the cause that is dear to all of us." We wish at this time to express our appreciation of the committee's desire to safeguard the present women's organizations as expressed on page 135 of the Blue Book and we recognize the high purpose which has animated the deliberations of this committee. Therefore, we trust that we may not be considered in any way controversal, if we call attention to certain features of the report which seem to need further consideration:

Name - We wish to express our feeling that the name Home Missions covering, as it does such a wide program of national evangelization and also carrying with it the associations of many years of service, would be a more fitting term for the proposed new inclusive organization. The dignity and content of this name we believe would be greater than the one at present opposed.

Secondary Schools - On page 137 of the Blue Book we note the proposed transfer of certain educational work as provided for on page 141, section D. This transfer to be made to the proposed Board of Christian Education. We beg to call attention to certain facts concerning these secondary schools of the Woman's Board of Home Missions. In almost all cases these secondary schools do not stand alone as educational enterprises, but are parts of a system of training for leadership among exceptional groups such as, Alaskans, Indians, Cubans, Mexicans, etc. This training is not designed simply to provide education, but is definitely planned as a part of the Home Mission program for the evangelization of these peoples by their own leaders.

For instance, the boys in the High School department at Menaul, Albuquerque, during their school term are banded together under the leadership of the Mexican pastors for direct evangelistic service in out-lying Mexican communities. Frequently, the same plant houses the whole school from the kindergarten up, together with the other forms of Home Mission work which serve the church and the community. We would question the wisdom of any action which would destroy the continuity of this training for leadership or divide the responsibility concerning it.

May 4, 1922.

Missionary Education - We further note on page 141 section E., the proposed transfer of Missionary Education Departments of the Mission Boards to the proposed Board of Christian Education. While fully approving the closest cooperation in the whole educational program of the church, we would call attention to the following facts;

The Boards of Missions use Missionary Education material not only for educational purposes, but also for promotional purposes throughout a well organized constituency.

Mission Boards are naturally in possession of the fresh up-to-date information which is the basis for Missionary Education.

Therefore the agencies which are in a position to furnish both the information and avenues of distribution would seem to be the logical agencies to have charge of Missionary Education.

Cooperation - On page 142, sections 1 and 2, under Organization, there are suggestions of close cooperation between the proposed Board of Christian Education and the National Board of Church Extension. These suggestions refer to types of work most of which has been the especial care and responsibility of women. Taking into consideration these suggestions of sections (one) and (two) and other missionary inter-relationships which the Board of Christian Education may be called upon to sustain, we feel that it might not be inadvisable to make definite provision for women in the membership of the Board of Christian Education.

Membership of Proposed National Board of Church Extension - Careful reading of the paragraph on organization, page 139, fails to disclose any method by which the definite number of 25 men and 15 women members is assured.

Progress Toward Unity Among Presbyterian Women - Careful observers cannot fail to note the great growth made in recent years toward unity of purpose and effort among Presbyterian women. The work and task of the church is grasped as a unit by the women of local congregations everywhere. We feel that the women of our churches have grown steadily toward the purpose expressed by your committee on page 131. "The simplification and coordination of the work in order that it may be visualized and understood by the average congregation and easily grasped by the individual." This growth is the result of many years of careful effort and prayerful progress, and we are sure that your committee, from its every statement and especially from the paragraph on page 135, seeks to conserve the gains of all these past efforts. But while this report definitely states such a purpose, it seems, so far as the Home Field is concerned, by dividing the work and responsibilities so long assumed by women, the ultimate result would be the jeopardizing of the very reason for existence of these local organizations. We fear the diminution of women's willingness to accept increased responsibilities of the larger phases of the churches program if seemingly, without adequate opportunity for initiative and administration in the advanced program of service suggested by this report.

Respectfully submitted,

Woman's Board of Home Missions.

Fr replies
see → 197
68

June 20, 1922.

Rev. William Henry Black D.D.,
Marshall, Missouri.

My dear Dr. Black:

Our Woman's Board of Home Missions is trying to follow the injunction of your Committee on Reorganization and Consolidation of the Boards and Agencies to make this the best year we have ever had. We are trying to hold the women in the local missionary societies steady, believing that if we can hold them steady, it will not only mean the safe-guarding of the work committed to our Woman's Boards of Missions, but that it will also mean the steadying of the whole Church. For, as women, we are interested and contribute to the work of the General Boards as well as to that of the Woman's Boards.

We recognize the heavy responsibility which the Church has laid upon you through your work on this Committee and are appreciative of the splendid way inwwhich you are giving yourself to this service.

Very sincerely yours,

General Secretary

lhd/fmr

197

68

June 20, 1922.

Rev. Frederick W. Hinitt D.D.,
First Presbyterian Church,
Indiana, Pennsylvania.

My dear Dr. Hinitt:

Our Woman's Board of Home Missions is trying to follow the injunction of your Committee on Reorganization and Consolidation of the Boards and Agencies to make this the best year we have ever had. We are trying to hold the women in the local missionary societies steady, believing that if we can hold them steady, it will not only mean the safe-guarding of the work committed to our Woman's Boards of Missions, but that it will also mean the steadying of the whole Church, for, as women, we are interested and contribute to the work of the General Boards as well as to that of the Woman's Boards.

We recognize the heavy responsibility which the Church has laid upon you through your work on this Committee and are appreciative of the splendid way in which you are giving yourself to this service.

Very sincerely yours,

General Secretary

lhd/fmr

COPY

64

June 22, 1922.

Rev. John A. Marquis, D.D., LL.D.,
Presbyterian Bldg.,
156 Fifth Avenue,
New York City.

Dear Dr. Marquis:

Following our conference of recent date, we would submit for your consideration the following suggestions concerning preparation for the conference with the Committee at the General Meeting in October. This meeting will be of a preliminary character but we hope that the business may be so well in hand at that time that further activities of the Committee may proceed rapidly and effectively.

We make the following requests and suggestions:

1. Will you please have your Board appoint a Committee of Three to represent you at the Conference in October.

2. We would like you to give careful consideration to the problem of departmental organization within the new Board and to furnish us with a careful and complete statement of the results of your study of this problem. What in your judgment will be the best method of relating your special work within the operations of a general board. We will be glad to consider any suggestion that you may desire to present in this connection.

3. Are there any charter or legal questions that you desire to present to the Committee. We will be glad to have a full statement concerning any such questions.

4. The Committee desires it to be understood that it is not concerned with questions of personnel. The selection of secretaries and all such matters will be the business of the boards after they have been legally constituted.

5. There are questions of the inter-relation of departments and of possible relationship between a department in one board and a cognate department in another board that may need consideration. While this reorganization is being effected, it is manifestly necessary that all questions of operation and of co-operation should be provided for, so far as it may be possible, in order the effective working of the new administrative plan. The results of your reflections on this phase of the problem will be helpful to us.

6. It is to be expected that obstacles will appear. We feel that it is best to face such problems and difficulties at the outset, so far as this can be done. Have you any special difficulty in mind that you care to present for our consideration?

It is the earnest desire of the Committee that there shall be the completest confidence between us and co-operation for the securing of the best results. We have a full and cordial appreciation of the assistance that you have given to us and feel that great confidence in the outcome of our united efforts. We will be glad to have you ask questions and to suggest anything that may lead to the clearest understanding of the work that we have in hand. We sincerely hope that the consideration of these questions may be productive of certainty and confidence in the work that you are doing this year, and that the early and frank discussion of the above questions may only tend to the largest good, both now and for the future.

The meeting of the Committee will probably be held during the last week in October at Atlantic City. The exact date of your place on the docket will be furnished to you in due time.

With best wishes, we are

Faithfully yours,

_____

Chairman

_____

Secretary

S

MINISTERS
JOHN TIMOTHY STONE,
Chairman
156 E. Chestnut St.,
Chicago, Ill.
FREDERICK W. HINITT,
Secretary
134 S. Sixth St.,
Indiana, Pa.
WILLIAM H. BLACK,
Marshall, Mo.
ROBERT J. MAC ALPINE,
Buffalo, N. Y.
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GEORGE P. CONARD,
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Pittsburgh, Pa.
NELSON H. LOOMIS,
Omaha, Neb.
BERNARD C. STEINER,
Baltimore, Md.
ANDREW TIMBERMAN,
Columbus, Ohio.

The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

GENERAL EDUCATION BOARD OFFICE
REC'D JUN 28 1922
ANS'D
By
WOMAN'S BOARD OF HOME MISSIONS

~~122~~
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June 26, 1922.

Miss Lucy H. Dawson,
Presbyterian Bldg.,
156 Fifth Ave.,
New York, N. Y.

Dear Miss Dawson:

For your information, I am enclosing copy of letter to Dr. Marquis, with reference to preparation for the Conference in October with the Reorganization Committee.

The questions submitted are of interest to your Board and would, doubtless, reach you through Dr. Marquis.

However, I send this copy directly to you with the thought that you would be pleased to know of the questions that are up for consideration, and that are of immediate interest to your Board.

Faithfully yours,

Frederick W. Hinitt,

FWH/G

Secretary.

~~197~~

68

June 22, 1922.

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Presbyterian Bldg.,
156 Fifth Ave.,
New York, N. Y.

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With best wishes, we are,

Faithfully yours,

_____
Chairman.

_____
Secretary.

GENERAL SECRETARY'S OFFICE
RECD
ANS'D
PAID

THE ENOCH PRATT FREE LIBRARY
OF BALTIMORE CITY.
BERNARD C. STEINER, LIBRARIAN.

197
7.

June 23, 1922.

Miss Lucy H. Dawson,
156 Fifth Avenue,
New York, N.Y.

My dear Miss Dawson:-

Please accept my thanks for your letter of the 20th instant and the splendid little pamphlet entitled " Hold Steady", which is an admirable compendium of the report of the Committee on Reorganization, etc.

I was sorry that I did not see you at Des Moines and wish to renew my criticism of the Woman's Board of Home Missions as a merchandizing agent, in still failing to provide purchasers with suitable string and wrapping paper.

I bought a number of very attractive Indian and honeysuckle baskets from your attractive booth. I trust in the Reorganization, purchasers may find wrapping paper and string at Indianapolis next year.

With best wishes believe me,

Yours sincerely,

Bernard C. Steiner

P.S. I shall be under further obligation to you if you will send me twenty-five copies of the little pamphlet "Hold Steady".

BCS/MVP

MINISTERS
JOHN TIMOTHY STONE,
Chairman
126 E. Chestnut St.,
Chicago, Ill.
FREDERICK W. HINITT,
Secretary
134 S. Sixth St.,
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NELSON H. LOOMIS,
Omaha, Neb.
BERNARD C. STEINER,
Baltimore, Md.
ANDREW TIMBERMAN,
Columbus, Ohio.

For Miss Shelbey's not attended to

The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

GENERAL SECRETARY'S OFFICE
REC'D JUN 28 1922
ANS'D 2/5/22
By
BOARD OF HOME MISSIONS

4

June 26, 1922.

Miss Lucy H. Dawson,
156 Fifth Ave.,
New York, N. Y.

Dear Miss Dawson:

Please accept my thanks for your letter of June 20th, with enclosed pamphlet.

It is inspiring to realize that we have such co-operation and I congratulate your Board on its activity in connection with the reorganization problem. Especially I desire to express my appreciation of Mrs. Bennett's pamphlet, "Hold Steady." It is the best statement in brief form of the consolidation procedure that has appeared and will be extremely helpful.

I only wish that all, especially some of our so-called religious papers, could catch your spirit. Such constructive effort is invaluable at this time and your Board is showing the way.

With cordial regards, I am,

Faithfully yours,

Frederick W. Hinitt,

WFH/G

Secretary.

P.S. If you have any copies of the pamphlet to spare I would be glad to receive a few. I can make good use of them.

20 copies sent.

MINISTERS
JOHN TIMOTHY STONE,
Chairman
126 E. Chestnut St.,
Chicago, Ill.
FREDERICK W. HINITT,
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Columbus, Ohio.

Pikeville

The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

197
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June 26, 1922.

Mrs. Fred S. Bennett,
Pres. Woman's Board of Home Missions,
156 Fifth Ave.,
New York, N. Y.

Dear Mrs. Bennett:

The General Assembly at the Des Moines meeting adopted the following Resolution:

"Schools or colleges conducted by the Woman's Board of Home Missions, or its successor, which may prove to be permanent and properly part of an educational system, shall pass, as soon as that fact is demonstrated, under the supervision of the Board of Education, their financial support being determined in each case by the conditions which may arise."

The Committee has instructed me to secure information as to schools & colleges that may come under the provisions of this Resolution and I shall be very glad to have your views as to any of the institutions under your Board that may come within the range of the Resolution. May I ask that you express your judgment on this point and in case there are institutions that should be considered by the Committee at this time furnish information as to them, covering such points as the following:

I. (a) Date of founding of school, any special circumstances of interest, probabilities as to development and permanence.

(b) Type of educational work, whether academic, industrial, normal, or any other type.

II. Support.

(a) Permanent funds held in trust by Board of Freedmen or by other Trustees.
(b) Annual total cost of operation.
(c) From what sources was income for annual support derived?

(1) From permanent funds.
(2) Tuition and other fees.
(3) ~~Freedmen's~~ Woman's Board.
(4) Special gifts.
(5) Any other source.

III. Educational Plant, buildings and their approximate value, grounds, etc. —

IV. Please furnish catalogues or any other printed material descriptive of the character and work of these schools.

These questions are simply suggestive and are not intended to be exhausted by any means. Your experience will probably suggest other information that should be presented to the Committee as bearing on the points or permanence and place in an educational system. We will welcome your co-operation in making this statement as helpful and complete as possible.

With best wishes, I am,

Faithfully yours,

Frederick W. Hinitt

FWH/G

Secretary.

Woman's Board of Home Missions
of the
Presbyterian Church in the United States of America
156 Fifth Avenue, New York, N. Y.

July 11, 1922

Memo to Mrs. Bennett

Information requested in letter to Mrs. Fred S. Bennett, dated June 26, 1922, from Frederick W. Hinitt, 134 South 6th Street, Indiana, Pa.

Re: Menaul School, Alberquerque, New Mexico, and Asheville Normal School.

A- Permanent Funds held in Trust by Board

For Asheville Normal School, $4,860

B- Annual Total Cost of Operation

1921-22

Normal School	$58,901.16
Menaul,	46,765.73

C- From what Source was Income for Annual Support derived?

1. From Permanent Funds

Interest at approximately 4 1/4% on $4,860,	$207.00

2. Tuition and Other Funds

Normal Tuition	$15,088.50
Menaul Tuition	2,500.00

3. Woman's Board

Normal	43,605.66
Menaul	44,265.73

4. Special Gifts

Normal	$454.00
Menaul	154.60

5. Any Other Sources

None

Mary W. Torrence
Treasurer

4.

RALPH W. HARBISON,
FARMERS BANK BUILDING,
PITTSBURGH, PA.

June 26th, 1922.

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GENERAL SECRETARY'S OFFICE
REC'D JUN 27 '22
ANS'D
By
WOMAN'S BOARD OF HOME MISSIONS

Miss Lucy H. Dawson, General Secretary,
Women's Board of Home Missions,
156 Fifth Avenue,
New York, N.Y.

My dear Miss Dawson:-

Your letter of June 20th is at hand in which you bring a word of encouragement to me as a member of the Committee on Reorganization and Consolidation of the Boards and Agencies of the Presbyterian Church in the very difficult task that has been committed to us. Such comments as you make are fully appreciated, and it is, of course, very encouraging to know that such agencies as the Women's Board of Home Missions is adjusting its affairs in such a forward looking manner to meet the new conditions.

With every one pulling together, there is no reason why the contemplated changes should not be the means of making more effective than ever the work of the Church.

Thanking you for sending me Mrs. Bennett's leaflet "Hold Steady".

Sincerely yours,

Ralph W Harbison

RWH:A

S 197

MISSOURI VALLEY COLLEGE

MARSHALL, MISSOURI

OFFICE OF THE PRESIDENT

June 1922.

Miss Lucy H. Dawson,
156 Fifth Ave.,
New York, N.Y.

My dear Miss Dawson:-

I thank you very much for your note and enclosure from Mrs. Bennett. We are getting things in shape for the consolidation and preserving the efficiency of all our Boards and agencies. I shall do all I can to hold things steady.

Yours truly,

Wm. H. Black.

WHB-M
Dic. but not
read.

197
68

June 29, 192

Rev. Frederick W. Hinitt, D.D.,
134 South Sixth Street,
Indiana,
Pennsylvania

My dear Dr. Hinitt:-

I am writing at this time simply to acknowledge your letter of June twenty-sixth asking for information concerning "schools or colleges conducted by the Woman's Board of Home Missions which may prove to be permanent" and so forth. The Woman's Board has no colleges so that all information will be confined to schools of high school grade. It will take a few days to gather into right shape just the information you desire, but this will be done as promptly as possible and the material sent you.

I am simply writing now to assure you that the matter will be given consideration. Believe me that I am

Very sincerely yours,

President

b/k

GENERAL SECRETARY'S OFFICE
REC'D JUL 1 '22
ANS'D
By _____
W'N BOARD OF HOME MISSIONS

Central Presbyterian Church

BUFFALO, NEW YORK

MINISTERS:
REV. ROBERT J. MACALPINE, M. A., D. D.
REV. OLIVER F. GRITTICK

CLERK OF SESSION
WILLIAM B. DICKSON, D. D. S.

PRESIDENT BOARD OF TRUSTEES
FRED VOLLMER

4

June 29, 1922.

197

Miss Lucy H. Dawson,
Women's Board of Home Missions,
156 Fifth Avenue,
New York, N.Y.

My dear Miss Dawson:

Let me thank you for your good letter of the 20th instant. As a member of the Committee on Reorganization, it greatly heartens me to note the splendid conserving attitude during this transitional period. May the Lord specially bless the faithful women of your Board during these days while we are endeavoring to promote the very highest interests in the Master's Kingdom.

Believe me always

Cordially yours,

R. J. MacAlpine

HJB

FORM 3503

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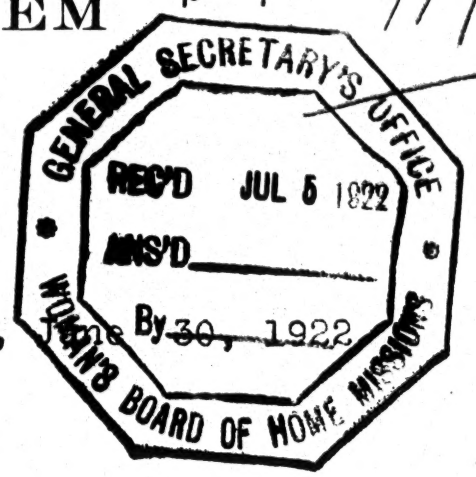

En Route, June 30, 1922

Miss Lucy H. Dawson, General Secretary,
Woman's Board of Home Missions,
Presbyterian Church in the U.S.A.,
156 Fifth Avenue, New York City.

My dear Miss Dawson:

My delay in answering your letter of June 21st, arises from the fact that I have been away from home practically all the time since it was received at my office. Am still traveling, but have the opportunity on this trip of attending to my correspondence.

I thank you heartily for the expressions of loyalty and devotion to your work, contained in your letter and hope that the consolidations which seemed to be favored by such a large majority of the General Assembly will stimulate and aid your Board in discharging its great responsibilities. The slogan you have adopted "Hold Steadfast" for the purpose of maintaining an interest in your work during the transition period is very apt, and the stirring appeal contained in the little pamphlet enclosed with your letter ought to give hope and inspiration to all of the women connected with our mission organizations.

I also hope that your organization will do what it can towards convincing the Presbyteries that the overture on the General Council should be adopted. The General Council is a very important part of the organization planned by the Consolidation Committee and its work will not be complete unless the chapter on the General Council is adopted.

Our Committee meets in October at Atlantic City, and I hope to be present at that time. I assume that the Committee will have the pleasure of meeting with representatives from your Board on that occasion because it will need all the light it can obtain as to the methods to be adopted in carrying the consolidations into effect.

With kindest regards and best wishes, I am

Sincerely yours,

N. H. Loomis

NHLg

C O P Y

THE PRESBYTERIAN CHURCH IN THE UNITED STATES OF AMERICA

Special Committee on the Reorganization
and Consolidation of the Boards
and Agencies of the Church.

68

July 20, 1922.

Miss Lucy H. Dawson,
Presbyterian Bldg.,
156 Fifth Avenue,
New York, N. Y.

Dear Miss Dawson:

The Committee on Reorganization will meet at the Hotel Chalfonte, Atlantic City, on October 24-26. In due time I will advise you of the time when the Committee will be privileged to meet the Committee representing your interests.

In preparation for that meeting, you have been requested to consider certain problems relative to the reorganization ordered by the General Assembly. It is extremely desirable that business shall be shaped up for the meeting of the Committee, so that there will be neither loss of time nor confusion in the complicated affairs to be considered. Matters are suggested in Paragraphs numbered 2, 3 and 5 of our letter of the latter part of June that seem to be of special importance. You will greatly facilitate the work of the Committee if you will arrange to file your statements with the Secretary, in duplicate, under these paragraphs, not later than October 1st. If it is at all possible for you to honor this request, we will be very grateful to you, since it will afford opportunity for some preliminary study of these statements that will be of service to the Committee when it convenes at the regular meeting.

Thanking you for your co-operation, and with all good wishes, I am,

Faithfully yours,

(Signed) F. W. Hinitt ------- Secretary

FWH/G

68

August 2, 1922.

Rev. Frederick W. Hinitt, D.D.,
Secretary of Special Committee on the
Reorganization and consolidation of the
Boards and Agencies of the Presbyterian Church,
134 South Sixth Street,
Indiana, Pennsylvania.

My dear Dr. Hinitt:

Replying to your letter of June 26th, 1922, seeking information as to schools and colleges under the care of the Woman's Board of Home Missions that might properly come under the provisions of the Resolution passed by the General Assembly in May of this year, that

> " Schools or colleges conducted by the Woman's Board of Home Missions, or its successor, which may prove to be permanent and properly part of an educational system, shall pass, as soon as that fact is demonstrated, under the supervision of the Board of Education, their financial report being determined in each case by the conditions which may arise,"

I submit the following data:

1. There are no colleges under the care of the Woman's Board of Home Missions. For some years it has aided Pikeville College, Kentucky, by a small salary grant of about $1,000.00 per anum, which grant was begun some twenty years ago, and has been continued because of the personal solicitation of the President of the College. Notice has, however been sent to Pikeville College that this grant cannot be continued beyond the close of the present fiscal year.

11. The schools under the care of the Woman's Board of Home Missions range from kindergarten through high school, with one institution doing normal school work. The Woman's Board work among

Alaskans
Indians
Spanish-speaking Americans (Mexicans)
Mormons
The Mountain People of the Appalachians and Oxarks
Cubans
Porto Ricans
Santo Domincans (in cooperation with other denominations)

Because of the general increase of public schools throug out the country there are now but few day schools carrie

on by the Woman's Board and the Community workers in many cases guide the selection of teachers in the day schools of their communities and cooperate with them in dowing the work.
The Woman's Board now concentrates on boarding schools, some of which carry pupils through the eighth grade and some of which carry them through high school. It should be added that a determined effort is being made by the Woman's Board to put high school work in the large boarding schools under its care. The training of Christian young men and women who may return to their own people as teachers, Sunday-school leaders and community helpers is the purpose of these schools, and there is, therefore, given the students, in addition to the usual grade work, much training for Christian leadership, for home making, and for community and industrial helpfulness.

Each school under the Woman's Board is "properly part of an educational system" although its primary object is missionary, beginning in the kindergarten and culminating in the boarding schools provided by the Board. Few of the pupils go on to institutions of higher learning as they are from poor homes and needy groups. The schools are not planned as preparatory schools for institutions giving more advanced work; on the contrary they are specifically planned to meet the needs of those who must therein complete their education and to prepare them for leadership in their local communities. Great embarrassment and the necessity for a complete change of program would be the result of any allocation of parts of this school system to another Board.

Further, these schools are usually physically a unit; in one case, classes from Kindergarten through normal are on the one campus and are under one management. In most cases classes from fourth grade through high school are housed together and form a single scholastic unit. This may not seem from a pedagogical view point the better way, but it must be borne in mind that these schools are located among retarded groups where conditions are different from those in ordinary American communities.

Again, it is to be noted that there are no local Boards of Trustees in charge of these schools and no local financial support for them. The selection of teachers and the management of these schools is vested in the Field Work Department of the Woman's Board and the support of the schools is secured through this Board, except as tuition is paid by some of the pupils. While the Woman's Board itself holds a fairly large Permanent Fund there are in all but a few thousand dollars specifically named for all of these schools.

111. The Boarding Schools under the care of the Woman's Board of Home Missions are;

-over-

Name of School	Location of P.O.	Enrollment	Grades Inclusive
Sheldon Jackson	Sitka, Alaska	129	1 thru high school
Kirkwood Memorial	Ganado, Arizona	64	Kindergarten through 5
North Fork Indian	North Fork, Cal.	34	1 through 8
Tucson Indian Training	Escuela, Arizona	159	Kindergarten through 8
Wolf Point Indian Training	Wolf Point, Montana	68	1 through 8
Allison James	Santa Fe, N.M.	103	4 through high schod
Forsythe Memorial	Los Angeles, Cal.	97	1 through 9
Menaul	Albuquerque, N.M.	155	4 through high schod
New Jersey Academy	Logan, Utah	52	7 through high schod
Wasatch Academy	Mt. Pleasant, Utah	287	Kindergarten through High School
Asheville Farm	Farm School, N.C.	97	5 through high schod
Asheville Home	Asheville, N.C.	91	5 through 9
Pease Memorial House	Asheville, N.C.	46	1 through 5
Dorland-Bell	Hot Springs, N.C.	...	Attend school Dorland-Bell
Langdon Memorial	Mt. Vernon, Ky.	69	4 through 8
Asheville Normal	Asheville, N.C.	221	High School with Normal
Laura Sunderland Memorial	Concord, N.C.	69	5 through 8
Mossop School for Girls	Harriman, Tenn.	9	4 through 9
Pattie C. Stockdale Memorial	Colcord, W. Va.	55	4 through 9

For further detail relative to these schools and day schools, see Annual Report of the Woman's Board, enclosed, pages 81 and 82.

IV. It has seemed in answering your letter that it might be best to present to the Committee detailed information relative to two of the schools doing the most advanced work rather than to burden the Committee with this detailed information of all of the schools, which in general are similarly organized, managed and supported. If this plan is not satisfactory and you will so indicate, the details concerning other schools will be sent you at once.

The two schools chosen have been

1. Asheville Normal and Associated Schools, Asheville, N.C. (which is the most advanced of schools under the Woman's Board)
2. Menaul School for Spanish-speaking boys, Albuquerque, N.M.

V. Asheville Normal and Associated Schools. (See Catalogue enclosed)

This plant consists of four schools under one President -

1. The Normal (Facts refer to this one advanced school)

(a) Established 1892
(b) In 1921 had 26 workers, 230 pupils.
(c) Pupils come from North Carolina, South Carolina, Tennesse e, and Kentucky
(d) There are four courses of study:

-over-

(1) Normal, which provides excellent training for teachers and a practice school of five grades.
(2) Collegiate, which is an accredited high school course.
(3) Domestic Arts, including dressmaking, millinery, and weaving.
(4) Domestic Science, giving training in home economies.

Systematic Bible study is given by a competent and special teacher during the entire four courses.

English is taught from popular current magazines. At present twenty-five copies of "The Outlook" and twenty-five of "The Independent" are being used.

Agriculture is required in the normal course. The girls learn to test and select seed corn, also to cultivate corn. They are taught to gradt, prune, and spray trees, the rotation of crops, and general gardening.

Results and Outlook.

The school has been called "The Keystone" in the Appalachian Home School System. 624 girls have graduated in twenty-seven years. Of these about 350 are teaching, many having returned to their homes to take up work in their own local schools. 150 a re married. No one has yet graduated from the normal course who has not been a professing Christian. At present we are using several graduates in our own Mission Schools.

This year 200 applicants were turned away.

(e) Support-

(1) Permanent Funds held in trust by Woman's Board	$4,860.00
(2) Annual total cost of operation	58,901.16
(3)	

(f) Income-

(1) Interest on Permanent Funds	207.00
(2) Tuition	15,088.50
(3) Woman's Board	43,605.66
Total	$58,901.16
Special Gifts	454.00
	$59,355.16

(g) Asheville Appraisal According to invoice 1918-19 and the value of New Buildings.

35 acres with improvements	$45,000.00
Normal & Collegiate	65,485.50
Complete Furnishings	22,930.13
Asheville Home School (old)	23,400.00
New Home School including furnishings	175,000.00
Pease Memorial	23,400.00
Furnishings	3,000.00
Church Building and equipment	3,800.00
President's house and equipment	6,000.00
Cottage including equipment	3,580.00
New Hospital Building	19,254.00
Barn and other buildings	20,000.00
	$410,849.63

V1. Menaul School, Albuquerque, New Mexico. (see catalogue enc.)

1. This is one single school, beginning with fourth grade and carrying pupils through high school work. Students are all Spanish-speaking Americans, commonly known as Mexicans.

2. School was opened in 1896 in buildings formerly used as school for Indians (see pictures page 24 in Annual Report enclosed)

3. Courses of Study.

A regular course of study from the fourth grade through the high school corresponding to that described by the State Board of Education is given. Boys ready for the fourth grade are admitted. Menaul boys are very eager to learn English and often this is their only motive for coming to the school.

Bible study is a strong feature of the school. Morning and Evening Chapel services are held. On Sunday morning the boys attend either the Spanish or the English Presbyterian Church; in the afternoon they have their own Sunday School, a Teachers' Training Class being held for the older boys. The most important services are the junior and senior Christian Endeavor meetings in the evnings, conducted by the boys.

The boys cultivate the school farm, do all the laundry work and housecleaning, do all the cooking and baking, and wait on the table.

The aim of Menaul School is to Christianize and Americanize the future leaders of New Mexico. During the last four years fifty-three have united with the church. This last year $69.00 was given to the missions by the boys. During the recent war Menaul's service flag had one hundred and twelve stars, six of which turned to gold. From talks with boys who returned and from letters received, we can say that Menaul boys made good in upholding the standards of the school while in the army and came back stronger than when they left.

Results and Outlook.

From Menaul High School forty-eight have been graduated since the year 1906. Of these, fifteen are missionaries, ministers, or theological students, one is a state senator, one assistant county agent, sixteen were in our recent war; of that sixteen two gave their lives for their country. The other graduates are in their home districts teaching or farming.

Inasmuch as a large percentage of the students remain in school long enough for a definite character formation, each year young men go forth, carefully trained in the high ideals of Christian living, to be leaders among their own people; wherever they go the Menaul spirit- so characteristic of the school - is felt.

Each year a large number who wish to enter the school have to be refused because of lack of accommodations for at present the school can take care of only 135 boys. 140 applicants were refused this year.

4. Support -

(a) No permanent funds	
(b) Annual Total Cost of operation	$46,765.73

5. Income

(a) Tuition	2,500.00
(b) Woman's Board	44,265.73
	$46,765.73
(c) Special Gifts	154.60
	$46,920.33

6. Mensaul Appraisal 1921-22

80 acres (cultivated)	6,000.00
100 acres (uncultivated)	650.00
Administration Building	78,500.00
Furnishings	5,248.00
Pierson Hall - Dormitory	20,000.00
Furnishings	1,718.00
Teachers' Building	43,000.00
Furnishings	1,330.00
Old Brick Dormitory	5,000.00
Furnishings	1,630.00
Gymnasium	4,000.00
Furnishings	300.00
Laundry	1,500.00
Furnishings	820.00
Cottage - Superintendent's	2,000.00
Furnishings	200.00
Barn	400.00
Furnishings	100.00
Pump house and furnishings	2,050.00
Heating plant and furnishings	2,650.00
Garage and furnishing	250.00
Hospital	2,000.00
Furnishings	150.00
Total	$179,496.00

It may be of interest to your Committee to say that Mensaul School has been thoroughly rehabiliated during the past three years through funds acquired by saving undesignated legacies that had been left to the Board during a period of a few years.

There is much of detail that can be written relative to these schools - I have tried to confine myself to those facts that it seemed would help your Committee in reaching a decision on the point at issue. Any further information relative to these schools or others wil be gladly sent you.

Believe me that I am,

Most sincerely yours,

President

KB/SFM

Signed in Mrs. Bennett's absence in order to expedite delivery.

MINISTERS
JOHN TIMOTHY STONE,
Chairman
126 E. Chestnut St.,
Chicago, Ill.
FREDERICK W. HINITT,
Secretary
134 S. Sixth St.,
Indiana, Pa.
WILLIAM H. BLACK,
Marshall, Mo.
ROBERT J. MAC ALPINE,
Buffalo, N. Y.
ALEXANDER MAC COLL,
Philadelphia, Pa.
WILLIAM R. TAYLOR
Rochester, N. Y.
W. O. THOMPSON,
Columbus, Ohio.
LEON D. YOUNG,
Dallas, Texas.

LAYMEN
GEORGE P. CONARD,
New York City, N. Y.
JOHN H. DE WITT,
Nashville, Tenn.
RALPH W. HARBISON,
Pittsburgh, Pa.
NELSON H. LOOMIS,
Omaha, Neb.
BERNARD C. STEINER,
Baltimore, Md.
ANDREW TIMBERMAN,
Columbus, Ohio.

The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

August 9, 1922.

Mrs. M. Katherine Bennett,
New York City, N.Y..

My dear Mrs. Bennett:

Please accept my thanks for the admirable report on the school work of the Women's Board of Home Missions. It will be very helpful to the Committee.

Faithfully yours,

F. W. Hinitt,

Secretary.

Dec 6 ℄
Minutes

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September 25, 1922.

Dr. Frederick W. Hinitt
134 South Sixth Street
Indiana
Pennsylvania

My dear Dr. Hinitt:

I am writing to acknowledge receipt of your letter of September 21st in regard to the appointment for the Committee of the Board before your Committee on the Reorganization and Consolidation of the Boards and Agencies of the Church at Atlantic City. The time you have named 4:00 P.M., October 24th is convenient and we will be present at that time.

The report from our Board will be mailed to you the first part of October.

We are eager to facilitate the work of your Committee in any way we can.

Faithfully yours,

d:mk

General Secretary.

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The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

MINISTERS
JOHN TIMOTHY STONE, Chairman, 126 E. Chestnut St., Chicago, Ill.
FREDERICK W. HINITT, Secretary, 134 S. Sixth St., Indiana, Pa.
WILLIAM H. BLACK, Marshall, Mo.
ROBERT J. MAC ALPINE, Buffalo, N. Y.
ALEXANDER MAC COLL, Philadelphia, Pa.
WILLIAM R. TAYLOR, Rochester, N. Y.
W. O. THOMPSON, Columbus, Ohio.
LEON D. YOUNG, Dallas, Texas.

LAYMEN
GEORGE P. CONARD, New York City, N. Y.
JOHN H. DE WITT, Nashville, Tenn.
RALPH W. HARBISON, Pittsburgh, Pa.
NELSON H. LOOMIS, Omaha, Neb.
BERNARD C. STEINER, Baltimore, Md.
ANDREW TIMBERMAN, Columbus, Ohio.

GENERAL SECRETARY'S OFFICE
RECD 9-25-22
BOARD OF HOME

September 21, 1922.

Miss Lucy H. Dawson,
Presbyterian Bldg.,
156 Fifth Ave.,
New York, N. Y.

3

Dear Miss Dawson:

The Committee on the reorganization of Assembly Boards and Agencies will hold its meeting at Atlantic City October 24th to 26th, at the Hotel Chalfonte.

We have placed on the docket the appointment for your Committee on October 24th, at 4:00 P. M., and hope that you will find this hour to be a convenient one.

Allow me to remind you that the work of our Committee will be greatly helped if you can let us have your report on or about October 1st concerning matters suggested in our letter of the latter part of July.

Dr. Mudge advises me that if your Committee will need Hotel accommodations at the Chalfonte, it will be advisable for you to make reservations at once, as there is apt to be some congestion at that time. Also, he suggests that in making reservations you state that your Committee is to be there to meet with the Reorganization Committee.

Faithfully yours,

F. W. Hinitt,

FW/G

Secretary.

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CLARENCE H. MACKAY, PRESIDENT.

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September 27, 1922.

197

To Dr. Frederick W. Hinitt

(Street and No.) 134 South Sixth Street

(Place) Indiana, Pennsylvania

Will it inconvenience your committee if Woman's Board of Home Missions does not send suggestions regarding reorganization until October fifth or sixth as Board met for first time yesterday and wishes to give matter further consideration.

Mabel M. Sheibley

OK for payment 9/28/22 ECK

SENDER'S ADDRESS FOR REFERENCE

SENDER'S TELEPHONE NUMBER

MINISTERS
JOHN TIMOTHY STONE,
Chairman
126 E. Chestnut St.,
Chicago, Ill.
FREDERICK W. HINITT,
Secretary
134 S. Sixth St.,
Indiana, Pa.
WILLIAM H. BLACK,
Marshall, Mo.
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ANDREW TIMBERMAN,
Columbus, Ohio.

The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

61

October 16, 1922.

Miss Lucy H. Dawson,
New York, N. Y..

MY dear Miss Dawson:

The package of statements ffom your Board was duly received. Please accept our thanks.

Faithfully yours,

F. W. Hinitt,

Secretary.

MINISTERS
JOHN TIMOTHY STONE,
Chairman
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Chicago, Ill.
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The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

GENERAL SECRETARIES OFFICE
REC'D OCT 22
ANS'D
BY
WOMAN'S BOARD OF HOME MISSIONS

68

October 18, 1922.

Miss Lucy F. Dawson,
Presbyterian Bldg.,
156 Fifth Ave.,
New York, N.Y.

Dear Miss Dawson:

In order to confirm the hour appointed for your Committee to meet with the Committe on Reorganization next week at Atlantic City, allow me to state that on the docket, as it now stands, the Committee of the Woman's Board of Home Missions will meet with the Reorganization Committee on Tuesday, October 24th, at 4:00 P. M.

Faithfully yours,

F. W. Hinitt,

FWH/G

Secretary.

Brick Presbyterian Church
in Rochester, New York

Rev. Wm. R. Taylor, D. D., Pastor
13 Prince Street
Rev. G. E. F. Fallock, D. D., Assistant Pastor
10 Livingston Park

Rev. John S. Wolff, Director of Church Activities
9 Menlo Place
Miss Emily Hartshorn, Parish Deaconess
53 Grape Street

Rochester, N. Y.

68

October 28-1922

Mrs. F. S. Bennett
Women's Board of Home Missions
156 Fifth Avenue
New York City

My dear Mrs. Bennett

I have been appointed Chairman of the sub Committee charged with the duty of putting in final form the plan for the organization of the New Board of National Missions.

If, in the light of the recent Conference in Atlantic City, there are any changes you would like to make in the plan there presented by your Board, I would consider it a great favor if you would communicate them to me at your early convenience, as we are planning for a meeting of the sub Committee about November 10.

We should also be glad to have you go as much further in elaborating the details of your plan as you think it wise to go.

I must once again express my very high appreciation of the spirit shown by you and your associates in the Women's Board in the endeavor to carry out the mandate of the General Assembly whose plan seemed to me a very wise one. I am sure that both the sub Committee and the General Committee will go as far as possible in preserving the integrity of your Board's organization, and its efficiency, consistently with the direction of the General Assembly ordering the "reorganization and consolidation" of the Boards and Agencies.

With cordial regard,

Yours very sincerely,

W. R. Taylor

November 2, 1922.

Rev. William R. Taylor, D.D.,
13 Prince Street,
Rochester, New York

My dear Dr. Taylor:-

I am most appreciative of your letter of October 28th, and its kind expressions concerning the Women's Board of Home Missions. We trust that we shall do nothing that will forfeit the cordial attitude of the Committee on Reorganization of the Boards and Agencies of the Church for it has meant much to us in these difficult days.

We shall, however, want to send to you before November 10th a brief statement to perhaps clarify a few matters in view of all that transpired at Atlantic City. We will send this statement to you at Rochester.

Believe me that I am,

Very sincerely yours,

MKB/L

Woman's Board of Home Missions
of the
Presbyterian Church in the United States of America
156 Fifth Avenue, New York, N. Y.

November 8th, 1922.

Rev. William R. Taylor,
13 Prince Street,
Rochester, New York

My dear Dr. Taylor:-

- Personal -

I want to express to you personally my appreciation of your most kind words relative to the attitude of the Woman's Board of Home Missions, and to tell you how happy we feel that you are Chairman of the Committee which is to deal with the organization of the new Board of National Missions. If we can add anything to the information in the enclosed letter, any officer of the Board will be glad to meet your Committee at a time convenient to you.

I wonder if I may say to you personally the thing that is in my mind, and that is that I was greatly distressed at Atlantic City to see the old mistrust of the Board of Home Missions so quickly express itself. I had hoped that this had become a thing of the past, but even with so small a group it was evident that it still existed. I am distressed for the Board of Home Missions itself, but I am also distressed that it exists at a time when we are to be joined with this Board in a large group, in which, because of the extent of its work and of its budget, the influence of the present Board must be a predominating influence.

I wish it were within my province to urge with withthe zeal at my command that in some way there be such adjustments as shall restore to the cause of Home Missions the faith and trust of the Church.

Some os us have felt heartsick over this phase during these last days, but I wish to assure you that I am not expressing this feeling to anyone but to you.

Very cordially yours,

MKB/L

Brick Presbyterian Church
in Rochester, New York

Rev. Wm. R. Taylor, D. D., Pastor
13 Prince Street
Rev. G. B. F. Hallock, D. D., Assistant Pastor
18 Livingston Park

Rev. John S. Wolff, Director of Church Activities
9 Menlo Place
Miss Emily Hartshorn, Parish Deaconess
53 Grape Street

Rochester, N. Y.

November 10, 1922

Mrs. F. S. Bennett
Women's Board of Home Missions
156 Fifth Avenue
New York City

My dear Mrs. Bennett

Owing to the illness of Mr. Harbison and the death of two of my parishoners whose funerals occur today, the meeting of our sub Committee had to be postponed. I am now about to call the meeting for Friday, November 24.

Thank you very much for your letter. Your reference to the breaking out of "the old mistrust of the Board of Home Missions" in our meeting in Atlantic City was a surprise to me. I must have been asleep or in a condition of mental aberation when it occurred, for I have no recollection of hearing anything of the sort. Perhaps when I come to New York you will enlighten me. I thought that that mistrust was now a thing of the past.

With best wishes,

Cordially yours,

W. R. Taylor

November 8th, 1922.

Rev. William R. Taylor, D.D.,
15 Prince Street,
Rochester, New York.

My dear Dr. Taylor:-

The representatives of the Woman's Board of Home Missions are most appreciative of the opportunity to make a statement to the sub-Committee on the organization of the new National Board of Missions. While our general position has not altered we feel that it may be helpful to your Committee if we elaborate somewhat the statements of our communication to the whole Committee under date of October 11, 1922, and indicate any possible alterations in our view because of the discussions at Atlantic City.

In order that our academic position may be kept in mind irrespective of the detailed adjustments that conditions may necessiate, may we here reaffirm the principles underlying the suggestions of the Woman's Board as stated in the other letter as follows:-

1. That the whole cause of National Missions should now be viewed as a unit and not in terms of the agencies now serving.

2. That efficiency in rendering service should be the controlling motive in setting up the new agency.

3. That there be no embarrassment in the setting up of this new agency the forms of organization now in existence should be dissolved and the whole subject of administration should be viewed de nova.

We would reiterate our position that unless such principles be adopted there will ensue a federation of Boards and not a consolidation and that there will be the damage of elaborate and complicated machinery and the defeat of the very purpose in the mind of Assembly- that there be unification of administration at headquarters and that the mission field be viewed and treated as a unit. Because it wished to cooperate so fully as possible with the wish of Assembly the Woman's Board offered only such modifications of the application of its stated principles as were inherently necessary because of the organization of the women of the church in societies assuming financial responsibility beyond that of the church itself, we feel that this difference in the source of support will cause a more difficult situation relative to the work and resources of the present Woman's Board than will ensue to the general Boards under changed conditions, as the churches locally will continue the same financial responsibility and will hold the same relationship to the church Boards, even though the causes presented

may come to them through four agencies instead of through thirteen.

Because we feel that woman's work- as such- is more definitely threatened in the anticipated reorganization than is the work of other agencies, and because we are assured that it is the wish of pastors and laymen that women shall continue to be organized, we ask

> That if it seems desirable that some of the present agencies which are to go to the formation of the new National Board of Missions shall retain their present form of organization , their headquarters and field administration, that this same privilege be granted to the present Woman's Board of Home Missions, for here the retention of a definite entity would peculiarly mean greater inspiration to the Constituency and a more effective method of keeping the work at the present level of efficiency. We believe that if the agencies to be absorbed in the new Board retain a degree of autonomy and this is not also granted to the Board representing the women of the church, the latter would look upon such action as an expression of distrust of their work.

Until the general plan of consolidation has been agreed upon it is not valuable and elaborated details of departmental plans, but there are certain problems which seem to us to require careful consideration - whether in a letter it is possible to make fully clear the problems themselves or our relation to them we cannot judge.

First - Under Department of Schools and Hospitals, IV. of the letter of October 11th the Woman's Board asked that the support of certain schools and hospitals under the care of the present Board of Missions for Freedmen be assigned to the above department and that all promotion in women's organizations looking toward the support of these schools and hospitals be done from New York ; in short, that for the approach to women's societies for National Missions, there shall be a unified agency of promotion. This point is stressed because it is believed that the present method of approach from New York and from Pittsburgh is not the most efficient, and because women of the organization have ofteh desired such a unified promotional approach. There is now an agreement by which the two budgets, that of the Woman's Board of Home Missions and that of the Woman's Department of the Board of Missions for Freedmen are sent out together, and the former Board receives funds for the other Board and forwards same to Pittsburgh. The Woman's Board of Home Missions with the Woman's Board of Foreign Missions, does the the promotional work that keeps the women's Synodical, Presbyterial and local organization intach - it believes that there will be greater efficiency if in the new plan all promotional work for the field of National Missions can be unified at headquarters. It cannot but think that a Woman's Department of a Department for Colored People at Pittsburgh will be illogical and further complicate the situation. We would emphasize that this request refers only to the prompotion in societies to arouse interest and does not seek for any administration in the mission field. I should perhaps be said here that we have assumed the unity of the work among colored people

and have never suggested that the administration of any part of this work should be transferred from the proposed department of Work among Colored People, but that during the past two weeks it has been suggested by others that such a transfer of Boarding schools to the proposed Department of Schools and Hospitals might be of advantage. We are not prepared to say that such would be a wise step but we do present it for the consideration of your Committee.

Second - We feel that the matter of districts or regions through which the Boards shall operate is most important and hope that your sub-Committee may feel it wise to make a recommendation on this subject to the general Committee. If all the Boards used the same districts and if district headquarters could all be located together there would be much simplification of work both to Boards and to the whole constituency.

Third - We feel that the young people's organizations of the church should be a matter of much concern in the new planning. Responsibility for them in the present church organization is divided between the Young People's Department of the Board of Publication and Sabbath School work and the Mission Boards. We understand that the whole program of the Christian Education of Presbyterian young people, individually or organized in the church, has been comitted to the proposed Board of Christian Education, but we feel that the cultivation of missionary interest and missionary giving among the young people can only be done effectively by those agencies that are doing the mission work, that have the information from the Mission field at first hand, and that, therefore can bring a live and compelling enthusiasm to the presentation of the cause. We trust that this may be taken under consideration. A specific case may indicate the places where responsibility must be definitely allocated if there is to be no failure to meet the demands. Following the program of the National Society the local Christian Endeavor Societies devote one meeting every month to the study of Missions. That this time might be of value to them the denominational Mission Boards have in the past prepared detailed mission programs for these meetings and through the Woman's organizations and the Woman's Boards there has been the careful follow-up work with these Societies. Will such promotion remain in the care of the Mission Boards and will there be special assignment of such responsbibility to the? Experience has proven that personal, detailed and continuous follow-up work is needed to hold the young people of the church in these days of many claims upon them. We are convinced that no more important matter claims the attention of your Committee.

Fourth:- Closely allied to the former subject is the whole question of recruiting maker for the Home and Foreign Mission Fields. This depends much upon the interest aroused by the presentation of these causes, and the Mission Boards as well as the present Board of Education have Student Departments, the secretaries of which visit schools and colleges to interest and enlist the young people there. Candidate Departments also seek constantly to reinforce the present mission field staffs. All of this phase of work needs to be carefully assigned in reorganization that a strong unified and effective appeal may be made to Presbyterian young people during their college days and later and that thus the best may be secured for the work of the church. It may rightfully be emphasised here that the appeal which has been most effective with the young people has been a unified one which did not differentiate missions too strongly as Home and Foreign but which showed world need and mutual relationships.

Fifth - The General Assembly voted that Missionary Education as now carried on by the various Boards should be transferred to the new Board of Christian Education. We interpret this to mean that the technical (if that word may indicate our thought) side of missionary education, such as the organizing of classes of all ages and of both s sexes in a church for the study of - mission text book, the preparation of such books or the approval of interdenominational missions text books, is assigned to that Board. But we further understand that missionary education in its broad and more general sense, such as is done for the dissemination of information and the securing of funds, remains with the Missions Boards. This would include the publication of missionary literature, the local study of the same, etc. The term " Missionary Education" has been so inclusive in the past that we offer this explanation. We feel that if the new department is to be of the greatest value it should be closely allied to the promotional departments of the mission Boards that there may result from its work not only an abstract interest in missions but a power that shall translate that interest into service, and prayer and gifts. Missionary education in its broad sense is the right arm of the Mission Boards and cannot be severed without crippling them greatly.

Sixth - We would again ask that to the women's missionary organizations there be assigned the support of the schools and hospitals which have been the outgrowth of their gifts. And we would further call attention to Article VI. on page 6 of the previous letter wherein we have asked that there be no approach to the women's societies except for those certain phases of missionary work, the support of which has been assigned to them. We realize that we may be charged with selfishness in making this request but the impelling motive is not selfish. If all the church agencies appeal to women (1) as church members (2) as members of women's organizations the very reason for the existence of the latter ceases to exist, that is, that they shall support an <u>extra</u> piece of work that is all their own.

We shall hold ourselves at the command of your Committee and shall be glad to bring to you any further information that you may desire.

I am,

Very sincerely yours,

MKB/L

Miss Shipley ✓
Miss Lorraine ✓
Information

68

November 18, 1922.

Reverend Frederick W. Hinitt, .D.,
134 South Sixth Street,
Indiana, Pennsylvania.

My dear Dr. Hinitt:

I am writing to acknowledge the receipt of your letter informing us that we are to continue to "function in all respects as we are doing at the present time" until informed otherwise by your committee.

Very sincerely yours,

General Secretary

lhd/fmr

68

MINISTERS
JOHN TIMOTHY STONE,
Chairman
126 E. Chestnut St.,
Chicago, Ill.
FREDERICK W. HINITT,
Secretary
134 S. Sixth St.,
Indiana, Pa.
WILLIAM H. BLACK,
Marshall, Mo.
ROBERT J. MAC ALPINE,
Buffalo, N. Y.
ALEXANDER MAC COLL,
Philadelphia, Pa.
WILLIAM R. TAYLOR
Rochester, N. Y.
W. O. THOMPSON,
Columbus, Ohio.
LEON D. YOUNG,
Dallas, Texas.

LAYMEN
GEORGE P. CONARD,
New York City, N. Y.
JOHN H. DE WITT,
Nashville, Tenn.
RALPH W. HARBISON,
Pittsburgh, Pa.
NELSON H. LOOMIS,
Omaha, Neb.
BERNARD C. STEINER,
Baltimore, Md.
ANDREW TIMBERMAN,
Columbus, Ohio.

The Presbyterian Church in the United States of America

SPECIAL COMMITTEE ON THE REORGANIZATION
AND CONSOLIDATION OF THE BOARDS
AND AGENCIES OF THE CHURCH

GENERAL SECRETARY'S OFFICE
REC'D NOV 18 1922
ANS'D 11/18/22
By
BOARD OF

Indiana, Penna.,
November 17, 1922.

Miss Lucy H. Dawson,
Presbyterian Bldg.,
156 Fifth Avenue,
New York, N. Y.

Dear Miss Dawson:

The Special Committee on the Reorganization and Consolidation of the Boards and Agencies of the Church in its meeting at Atlantic City October 24th-26th, adopted the following resolution, which I am sending for your information:

"Resolved, That until further advised, all existing Boards and Agencies of the Church continue to hold trust funds, receive bequests and function in all respects as they are doing at the present time."

Faithfully yours,

F. W. Hinitt

FWH/G

Secretary.

688

November 23, 1922.

Reverend John Timothy Stone, D. D.,
Fourth Presbyterian Church,
Chicago, Illinois.

My dear Dr. Stone:

Thank you very much for your willingness to make a "date" with me on Saturday, December 2nd. I shall reach the church office about 10 o'clock, arriving in Chicago on the Pennsylvania Limited, which is due at 9 o'clock.

Thank you and Mrs. Stone for inviting me to stay at the manse but I am expecting to take the sleeper Saturday night for Kansas City. so I cannot accept your invitation, though of course I am hoping to see Mrs. Stone and the girls.

With love to you and Mrs. Stone,

Faithfully yours,

lhd/fmr

GENERAL SECRETARY'S OFFICE
REC'D NOV 23 22
ANS'D 11/23/22
CHURCH OFFICE
126 EAST CHESTNUT STREET
SUPERIOR 8350
BOARD OF M

FOURTH PRESBYTERIAN CHURCH
JOHN TIMOTHY STONE, MINISTER
CHICAGO

68

November 20, 1922

Dear Miss Lucy:

I shall be delighted to see you when you are in the city, December 2. Come right to the Manse and stay with us. I shall be here that morning and will reserve whatever time you want.

Affectionately,

John Timothy Stone

Miss Lucy H. Dawson,
156 Fifth Avenue,
New York, N.Y.

Missionary Education

68

November 29, 1922

Reverend Frederick W. Hinitt, D.D.,
134 South Sixth Street,
Indiana,
Pennsylvania

My dear Dr. Hinitt:-

The report of the Committee appointed at the conference which you held with representatives of Missionary Education in the various Boards was sent to us. This has been studied with much care and interest by the Missionary Education Committee of the Women's Board of Home Missions. We received no instruction as to what we should do with the results of our study so we are sending a copy of our suggestive revision to you and to Dr. Robinson, the Chairman of the Sub-committee which prepared this report. You will see that we have suggested only a few changes. First, we have defined the composition of an Advisory Council as well as defining its function. Second, we have suggested "a proportional number" of women on the staff which does not make a radical change from the previous phraseology, but seemed to us a little more fair. Third, it seemed to us that the statement relative to interdenominational agencies in paragraph eight would be more serviceable in the future should it be general and inclusive rather than to be applicable to the Missionary Education Movement only.

We have wondered somewhat as to the phrase "expressional societies" used in 2 (1). This is not a phrase familiar to us. We are also not quite clear as to the interpretation of paragraph seven on page three in view of the contents of paragraphs five and six which seemed to cover all items of expense.

We trust that we have not overstepped the intent of sending this report to us, but I have relied on the fact that your committee has shown a willingness at all times to hear all possible suggestions.

With very cordial good wishes, I am

Most sincerely yours,

President

b/k

File re — Reorganization Miss Dawson 68

1. The Department of Missionary Education of the Board of Christian Education shall include the educational departments of the Board of Home Missions, the Woman's Board of Home Missions, the Board of Foreign Missions, the Woman's Board of Foreign Missions and the Missionary Educational department of any other Board or Agency in accordance with the action of the General Assembly. 1922

2. It shall be the function of this Department of Missionary Education to develop and promote the methods and policies of missionary education as an integral part of the church's program of Christian education, and to develop and promote intensive missionary study through such agencies as:

(1) - Systematic education in the agencies of religious education in the individual church, such as the Sunday School, the D. V. B. S., the Week-Day School for Religious Education, and the expressional societies.

(2) - Missionary Study Classes

(3) - Church Schools of Missions

(4) - Presbyterian Young Peoples Conferences or other Presbyterian conferences and institutes for the training of leadership.

(5) - Normal Schools

(6) - Reading Circles and Contests;

the whole program being directed to the missionary education of such persons and groups as the following:

(1) - The children and youth

(2) - The women

(3) - The men

(4) - The session and other church officers

(5) - The ministers

3. The director of the Department of Missionary Education shall be elected by the Board of Christian Education, with such associate directors as the Board may determine, with the provision that one at least of these associates shall be a woman. The director should be an educator familiar with modern methods of religious education and wholly devoted to the missionary enterprises of the Church at home and abroad.

4. There shall be an advisory council to this Department:

(a) It shall be the function of the advisory council to recommend to the Department the methods and policies of missionary education, to develop a program and to plan for the promotion of the program subject to the approval of the Department and of the Board of Christian Education.

(b) The director of the Department of Missionary Education shall be the chairman of the council. Such associate directors, as may be mutually agreed upon by the three Boards involved, may also be members of the council.

The Board of National Missions and the Board of Foreign Missions shall each elect one representative on this council; with such additional representatives as may be agreed upon by the three Boards involved. It shall be the function of these representatives to sit as voting members of the council, to create such material for missionary education as may be determined upon by the council and approved by the Board of Christian Education and to cooperate in every possible way in the promotion of the program.

5. The budget for the director of the Department and his associates for the salaries for the promotional staff and for other expenses for promoting the program, shall be provided by the Board of Christian Education. The budget for the representatives of the missionary boards on the council and for their associates shall be carried respectively by the Board of National Missions and the Board of Foreign Missions.

6. It is understood that such promotional activities as general publicity, promotional literature, stereopticon slides, expositions, exhibits and special literature for financial campaigns shall be under the control of the missionary Boards and financed by them, with the understanding that there must be the closest cooperation between the special promotional activities and the educational program.

7. The question of financing the production and manufacture of the several types of material for Missionary Education shall be left to a conference of the three Boards involved.

8. Every care shall be taken to preserve the direct contact of the missionary Boards with such inter-denominational agencies as the Missionary Education Movement and so far as possible to provide direct contact with such agencies for the director of the Department of Missionary Education.

Signed
Harold M. Robinson
Gertrude Schultz
Fred Eastman
Comm—

Text of Letter on 1 Jan 9-2-68

Duplicate

December 18th, 1922.

TO/ THE COMMITTEE ON THE REORGANIZATION
OF THE BOARDS AND AGENCIES OF THE
PRESBYTERIAN CHURCH.

Dear Sirs:-

The Woman's Boards of Missions are most anxious not to be over insistant on any phase of the work of reorganization and not to cause you Committee any embarrassment or difficulties beyond those that so complicated a service as you are rendering must out of necessity entail.

There is however, still in our minds, and in the minds of the Constituency at large a degree of uncertainty as to the future of the Woman's Missionary Organization in the Church, that emboldens us to state definitely our position in this matter.

There has been during the last few years a growing tendency on the part of local and National Church Agencies to approach the Woman's Missionary Societies for interest and gifts. This approach has brought with it embarrassments and the more detailed work of Synodical Home Missions and the plans for the reorganization of the Boards and Agencies, tends to emphasize this embarrassment.

We are not writing you simply for the purpose of urging the conservation of the Woman's Missionary Societies, but to ask you to think with us of the tendency that would seem to be developing.

The Woman's Missionary Societies were not organized as rivals of any other organizations but rather that the women might support and have a certain degree of responsibility for special work in the Mission Fields, which were it known would be a peculiar pleasure and joy to them. Both by written and spoken word, the Woman's National Agencies, have urged upon the women in these societies that as Church members they should give to all the general Boards and Agencies of the Church first and that as an added gift, they should give through the Women's Societies. We cannot but feel that this principle is being broken down, when those agencies which have the right of appeal to all the members of the Church and congregation, make a second appeal to the women in the societies.

It may seem a somewhat subtle distinction between women Church members and women organized in Societies, but it is one very c to the women themselves.

There are coming to the representatives of the Women's Boar questions and protests from the women, based upon the question as to whet the women in the Church are to be asked to give twice to the various agenci of the Church, when the men are asked to give but once. The questions and statements cannot but lead us to belive that such a policy will ultimately destroy the Woman's Organization.

We have been told that this is not desired, and for that reason are making this very frank statement to you as a Committee.

At present the women in the Societies are being appealed to by various Agencies which have the approach to the Church, not only for gifts but for interest and study. Synodical Home Missions asked the women for an extra gift for the support of the local work. Other Boards and Agencies have made similar appeals to them, and through the New Era Organization, study groups have appealed to them. This continues and emphasizes a differentiation between the Church and the Societies. It is our belief that for the ultimate good of the Church Organization, there should be an approach to all Church members by General Agencies, but that the only approach to the Woman's Missionary Societies should be from those departments, the support of which is entrusted to these Societies.

It is quite safe to say that every one of these women is reached in all appeals that go to the Church and that there are many women in the Church who are reached only through the appeal from the General Boards to the Church. We feel that unless your Committee can bring out clearly the status of the Women's Societies as an agency for a specific work only, and can emphasize that all appeals except those for the work designated to these Societies, is to be made to the Church and not to the Women organized in the Societies, there will soon be such

discouragement in the Missionary Societies as will tend to the elimination of that organization in the Church.

In view of the fact that women are being placed on all the Boards of the Church, there seems to be the thought that this therefore will give all Boards access to the Women's Organizations. We cannot but protest against this as it is our understanding that women are on the Church Boards because there are women in the Church members, and not because of Missionary Societies.

We very sincerely trust that we may not be understood as desiring selfishly to hold the gifts of a group, but rather may we be understood to be trying to consider the whole question of Church relationships and the future good of the service which the Church renders.

We are, with every appreciation of the constant courtesy shown by your Committee to the Woman's Board of Missions,

Very sincerely yours,

MKB/L

Letter sent by Dr. Stone for publication - if desired. Was not so used.

FOURTH PRESBYTERIAN CHURCH
JOHN TIMOTHY STONE, MINISTER
CHICAGO

CHURCH OFFICE
126 EAST CHESTNUT STREET
SUPERIOR 8450

December twentieth
1922

68

Dear Mrs. Bennett:

Recent meetings of the General Assembly's Committee on Reorganization and Consolidation have evidenced the increasing confidence which we have in the women of the Church to make the work of this committee effective.

From the very first there has been a consciousness on our part of your confidence and sympathy and still we have not failed to appreciate the serious and responsible difficulties which the whole plan involves.

We feel that it is of maximum importance to sustain with all the present women's organization a feeling of continued and definite responsibility. The representation of the women upon our Boards will be invaluable to us, but should in no way lessen the definite responsibility which they hold in the support of the work, which they have carried on so continuously and successfully.

It is not our purpose to take from the women of the Church any of these responsibilities, nor should the support, thus far so generously given to the general fund in the individual churches, be lessened, but it should be so related proportionately to the responsibility of the men's work, and the sustentation of the women's societies as to encouraging them to larger responsibility, rather than lessen.

It is the purpose of our committee in every way to sustain and encourage the work now carried on by the women, and in this consolidation and reorganization to make it more useful and extensive, even than it has been.

I am sure that the new Boards, as constituted, will rely upon the women in just this regard and refer

FOURTH PRESBYTERIAN CHURCH
JOHN TIMOTHY STONE, MINISTER
CHICAGO

CHURCH OFFICE
126 EAST CHESTNUT STREET
SUPERIOR 8450

to them in the exercise of their full powers, even to a greater extent. Everything should be done to preserve this loyalty of our women's societies in the local church and throughout the Church at large.

Faithfully yours,

John Timothy Stone

Mrs. F. S. Bennett,
The Board of Home Missions,
156 Fifth Avenue,
New York, N.Y.

FOURTH PRESBYTERIAN CHURCH

JOHN TIMOTHY STONE, MINISTER

CHICAGO

December twentieth
1 9 2 2

CHURCH OFFICE
126 EAST CHESTNUT STREET
SUPERIOR 8450

My Christmas greeting to Miss Dawson too

Dear Mrs. Bennett:

Please pardon my delay in sending this letter. I had hoped to write it on the train coming home, but my time was so fully controlled with manuscript work that I did not get to it. If this letter is not satisfactory, please blue-pencil it to suit yourself, and sign my name to it.

We had a most satisfactory conference with Miss Hodge and some of her associates in New York last week, and I tried to see you, but failed. I feel there was a clearer understanding with you through the conversation I had with Miss Dawson.

Wishing you the joys of the Christmas season,

Ever cordially,

John Timothy Stone

Mrs F. S. Bennett,
156 Fifth Avenue,
New York.